

Twan Schouten

Position: Senior Consultant
Age: 41
Nationality: Dutch



Professional experience

2000 – present ARV Group - business analyst, consultant, facilitator, project leader, program manager
1995 – 2000 Akzo Nobel Engineering, Arnhem, Utility engineering

Education

1985 – 1989 ABB, international plan automation projects from design until commissioning and start-up

Languages

- Dutch *native*
- English *fluent*
- German *fluent*
- French *basic*

Key assignments

- Assessment, design and implementation of OEE, output, service level and cost improvement programs (incl. performance mgt) for production and logistics functions
- Design and implementation of production planning concepts and tools
- Design and implementation of work processes, performance management and steering in operations functions
- Organizational development and coaching in production and supply chain
- Business assessment and scenario evaluations and mgt consultancy
- Program management of multi-project improvement programs

Industries

- Food
- Chemicals
- Fibers
- Pulp & Paper
- Energy

Client list

- Akzo Nobel Chemicals
 - Surfactants Europe *SE*
 - Base Chemicals *NL, DE, SE*
 - Akcros *NL, DE*
 - Salt *NL, DE*
- FrieslandCampina *NL*
- AVEBE *NL*
- Numico / Danone *PL, IE*
- Attero *NL*

Countries

Key competences

- Program and project management support
- Performance and business analysis
- Logistic assessments
- Process and value stream mapping
- Task analysis, OEE, SGA (structured problem-solving) setup and facilitation
- Performance mgt tools development and implementation