

Robert Bouwman

Position: Senior Consultant & Partner

Age: 41

Nationality: Dutch

Professional experience & education

2000 - present ARV Group - partner, business analyst, facilitator, consultant, project leader, program manager

1993 - 2000 Akzo Nobel Chemicals, Amsterdam, Rotterdam, Process engineering

1987 - 1993 University of Delft, MSc Chemical Engineering; Technical orientation: Process Technology and Engineering

•Consulting within the operations functions plant maintenance, production, logistics and quality management

Key assignments

- Assessment and implementation of OEE and cost improvements for production, packaging lines and maintenance within WCM programs
- Organizational development and coaching in maintenance, production, supply chain
- Design and implementation of performance mgt and SAP/BW, Excel en Access-based toolboxes
- Design and implementation of new work processes in production, supply chain and quality management
- Development and implementation of cost and performance improvement programs in supply chain and manufacturing
- Develop European supply chain strategy

Client list

- Akzo Nobel Chemicals
 - Functional Chemicals
 - Base Chemicals
 - Decorative Coatings
- Invista
- AVEBE
- Cosun
- FrieslandCampina
- Numico / Danone

Countries

- NL, IT
- NL, DE
- NL
- NL
- NL
- NL
- NL

Languages

- Dutch native
- English fluent
- German fluent
- Spanish basic

Industries

- Food
- Chemicals
- Fibers
- Coatings

Key competences

- Performance analysis
- Process mapping
- Task analysis
- Volume / OEE improvement
- SGA, structured problem-solving
- Tools (SAP/BW, Excel, Access)
- Facilitating and coaching
- Program and project management