

Robert Bouwman

Position: Associate Senior Consultant
Age: 42
Nationality: Dutch



Professional experience

- 2011 – present Manufacturing consultant
- 2000 – 2011 ARV Group - business analyst, senior consultant, facilitator, project leader, program manager
- 1993 – 2000 Akzo Nobel Chemicals, Amsterdam, Rotterdam, Process engineering
- 1985 – 1989 ABB, international plan automation projects from design until commissioning and start-up

Education

- 1987 -1993 University of Delft, MSc Chemical Engineering; Technical orientation: Process Technology and Engineering

Languages

- Dutch *native*
- English *fluent*
- German *fluent*
- Spanish *basic*

Key assignments

- Assessment and implementation of OEE and cost improvements for production, packaging lines and maintenance within WCOM programs
- Organizational development and coaching in maintenance, production, supply chain
- Design and implementation of performance mgt and SAP/BW, Excel en Access-based toolboxes
- Design and implementation of new work processes in production, supply chain and quality management
- Development and implementation of cost and performance improvement programs in supply chain and manufacturing
- Develop European supply chain strategy

Industries

- Food
- Chemicals
- Fibers
- Coatings

Client list

- Akzo Nobel Chemicals
 - Functional Chemicals *NL, IT*
 - Base Chemicals *NL, DE*
 - Decorative Coatings *NL*
- FrieslandCampina *NL*
- Cosun *NL*
- AVEBE *NL*
- Invista *NL*
- Numico / Danone *NL*
- Lotus Bakeries / Peijnenburg *NL*

Countries

Key competences

- Performance analysis
- Process mapping
- Task analysis
- Volume / OEE improvement
- SGA, structured problem-solving
- Tools (SAP/BW, Excel, Access)
- Facilitating and coaching
- Program and project management